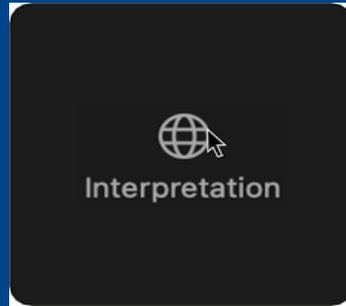


Gavi CSO Consultation Webinar

Webinaire de consultation des OSC de Gavi

**Gavi CSCE 2025 Webinar #3 Reaching Communities in Crisis:
Influencing Policy and Equity: How CSOs Strengthen Gavi's Work Across
the Health System**

Housekeeping / Ménage



ENG-FR translation available – use the globe button

Traduction ANG-FR disponible – utilisez le bouton globe



Use chat feature to post links/reactions

Utilisez la fonction de chat pour publier des liens/réactions



Use Q&A function to post questions

Utilisez la fonction Q&R pour poser des questions



Slideshow & recording shared following the session

Diaporama et enregistrement partagés après la séance



AGENDA

- I. Welcome & Gavi's Vision for CSOs as advocates**
- II. Gavi CSO Spotlights**
- III. CSO engagement in Gavi's Governance & CSO SteerCo Design Team Updates**
- IV. CSO Dialogue**

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**Welcome & Gavi's Vision for
CSOs as advocates at all levels of
the health system**

**Bienvenue et vision de Gavi pour
les OSC en tant que défenseurs à
tous les niveaux du système de
santé**

CSCE 2025 Webinar Series and CSO Consultations: a platform to listen, learn, and shape the future of CSO engagement

Série de webinaires CSCE 2025 et consultations des OSC : une plateforme pour écouter, apprendre et façonner l'avenir de l'engagement des OSC



- Insights directly from implementing CSOs



- Informational and consultative



- Gavi seeks candid feedback, concrete recommendations, and forward-looking collaboration

Today's Webinar and Consultation Thematic Focus

“How can CSOs—from local to global—help shape immunisation policies, strategies, and financing in ways that ensure equity and inclusion?”



Defining Advocacy for the Specific Context

Définir le plaidoyer pour le contexte spécifique



Partnerships across actors

Partenariats entre acteurs



Challenges and Strategies

Défis et stratégies



Strengthening policy and equity

Renforcer les politiques et l'équité

Gavi's experience on CSO led advocacy



CSOs influence funding and priority-setting at global and national levels



Advocacy is a core pillar of the CSCE approach alongside delivery and demand



CSOs drive accountability and equity, ensuring services reach communities



Targeted support created models for advocacy on immunisation financing



The CSO FM mechanism enabled sub-national advocacy through 50+ grantees

CSO Spotlights

Pleins feux sur les OSC:

- **Banteamlak Gelaw** (BSc, MPH) -
Head of Health & Social Affairs
Department EOTC-DICAC, Ethiopia
- **Chika Kemi Offor**, Chief Executive
Officer, Vaccine Network for Disease
Control (VNDC), Nigeria
- **Alex Runswick**, Head of Policy
Advocacy, Results UK

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EOC-DICAC - Ethiopia

Presenter: **Mr. Banteamlak Gelaw**
Head of Health programmes of EOC-DICAC



EOC-DICAC – Faith-Rooted Advocacy for Immunization Equity

Overview

Intervention:
Multi-sector,
focusing on PHC
strengthening



Location : 6
zones and 10
woredas in South
Ethiopia



Budget :
\$600,000



Length of project:
18 months



Project description

Aim:

**Key
Stakeholders:**

Impact measure 1 :

6,967

*ZD children
vaccinated*

Impact measure 2:

5,708

*UI children
vaccinated*

Immunization Equity: Reaching zero-dose children, Under-vaccinated children in hard-to-reach, pastoralist and remote communities and addressing **vaccine hesitancy** through **faith-based dialogue**

Ministry of Health, EPI, South Ethiopian regional state government, and community members

Government-level advocacy, involving stakeholders at:

National Level:

- Ministry of Health collaboration on immunization equity strategies.

Regional Level:

- South Ethiopian regional state health bureau

Woreda Level:

- Advocacy for targeted support to underperforming woredas

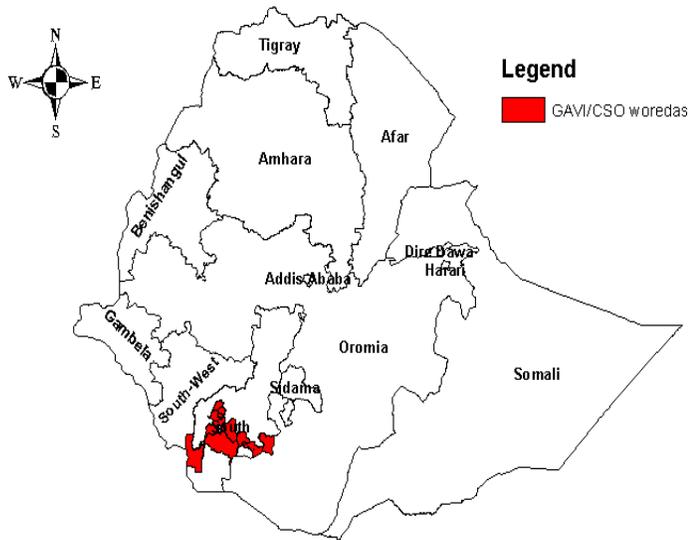
Community-level advocacy, involving a range of approaches:

- Faith Leader Engagement: Inter-religious platform mobilization
- Collaboration with clergy network: 500,000+ religious leaders advocating for child health
- Training of Village Health Leaders, Women Development Union, and Clan leaders



EOC-DICAC – Faith-Rooted Advocacy for Immunization Equity

Map



The GAVI/CSO project is implemented in 6 Zones and 10 woredas of South Ethiopia region

N.B. project zones are in red

Field photos



Vaccination service delivery session for zero-dose and under-immunized children



Advocacy at the project launch, South Ethiopia



EOC-DICAC – Faith-Rooted Advocacy for Immunization Equity

Project successes from our case study

1 **284 zero-dose children and 80 under-immunised children vaccinated** in 3 remote kebeles (Misimo, Harasha, Boncho) from Soyama Zuria woreda - 78km from Soyama town, characterized by no electricity, no telecom, impassable roads. Children were unvaccinated for 2+ years.

2 **Faith-Based Trust:** Religious leaders' moral authority addressed vaccine hesitancy, encouraging community ownership and multi-stakeholder partnerships.

Main challenges

1 Many of the project woredas are in hard-to-reach areas, which are far from the nearest town and accessible only on rough roads or on foot. The project has sourced motorbikes to access these communities more effectively.

2 Some communities have high levels of vaccine hesitancy, which is linked to cultural and religious beliefs. The project has partnered with local religious and community leaders to build confidence in vaccines and reduce the rates of vaccine drop-out.

Recommendations to Gavi

1 **Strengthen CSO Capacity**
Multi-year funding, meaningful inclusion in policy dialogue and governance

2 **Prioritize Equity**
Targeted resources for hard-to-reach populations with flexible funding models

"Speak up for those who cannot speak for themselves, for the rights of all who are destitute."

— Proverbs 31:8-9



VNDC - Nigeria

Presenter: Mrs. Chika Kemi Offor
CEO of Vaccine Network for Disease Control (VNDC)

VNDC – Promoting health and development through women-led advocacy, research and partnership

Overview

Intervention:

Sustainable immunisation and PHC financing



Location :

8 Nigerian states directly, plus more in collaboration with partners



Budget:

:118,937,735,254(full release)



Length of project:

2 years



Project description

Aim:

Key

Stakeholders:

Impact measure 1 :

97.23%

Increase in immunisation budget 2023-2024

Impact measure 2:

100%

Gavi co-financing paid in 2024

VNDC is a women-led organisation, whose mission is to promote community health and development through advocacy, research, partnership, capacity building, empowerment, and women participation. Our advocacy priority for the PREACH project is sustainable domestic financing for immunization and PHC..

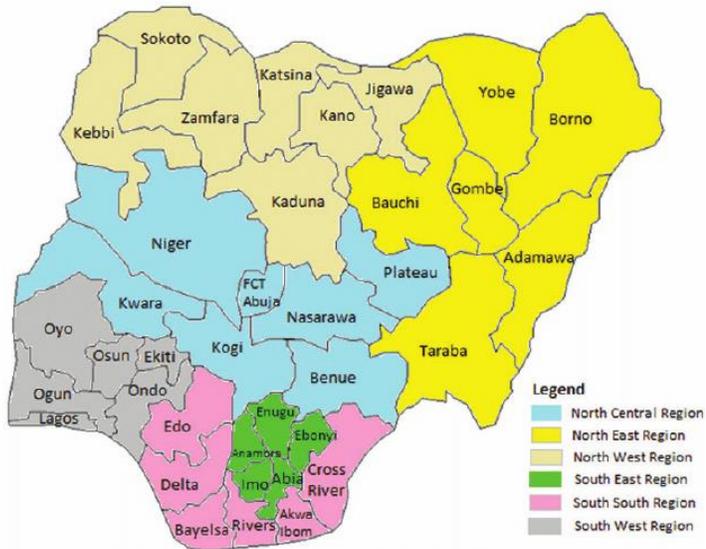
Government institutions, Policy maker and développement partners
Through the PREACH project, we advocate to ensure that the voices of the most vulnerable populations shape decisions that affect their health and wellbeing. Our advocacy encompasses:

- **Advocacy planning:** conducting landscape analysis, mapping of stakeholders
- **Advocacy at the national level:** collaborating with the Global Health Advocacy Incubator (GHAi), CSO coalitions and international partners to increase domestic resources for immunization and PHC financing
- **Advocacy at the sub-national level:** supporting state governments to reduce the number of zero-dose children by strengthening health systems, addressing barriers to vaccination and mobilizing resources for PHC operations

At VNDC, **we define advocacy as “the vaccine for weak institutions”** - a powerful tool for strengthening accountability, mobilizing resources, and sustaining progress toward universal health coverage.

VNDC – Promoting health and development through women-led advocacy, research and partnership

Map



VNDC works directly in 8 Nigerian states: **Gombe, Kano, Bauchi, Jigawa, Adamawa, Delta, Imo and Nasarawa**, with presence several other states in collaboration with other CSOs

Field photos



VNDC – Promoting health and development through women-led advocacy, research and partnership

VNDC successes

1

Understanding of Nigeria's **budget cycle**, including nodes of potential bottlenecks, identification of 'gatekeepers' and critical advocacy points, is crucial.

2

Collaborative partnerships with CSO coalitions and media such as the Health Sector Reform Coalition and National Council of Women Societies have helped in amplifying our advocacy asks at critical times.

Main challenges

1

Challenging Fiscal Space: Nigeria's limited fiscal capacity, driven by high debt servicing, declining revenues, and economic pressures, continues to hinder timely and adequate immunization financing.

2

Cumbersome Bureaucratic Procedures: Prolonged administrative processes delay fund releases and disrupt implementation timelines.

Recommendations to Gavi

1

Provide flexible, longer-term funding to sustain local advocacy efforts: While we are not yet where we aspire to be, we are far from where we started. Sustained advocacy is crucial - without it, other national priorities could easily overshadow immunization, undermining the gains already achieved.

2

Strengthen Partnerships:

Foster/encourage stronger collaboration between government, NGOs and private sector to enhance resource mobilization and support.

Strengthen the capacity of CSOs to advocate for policy changes and more as the role of CSOs in achieving sustainable development cannot be overemphasized.



results

Results UK - UK

Presenter: **Alex Runswick**
Head of Policy Advocacy, Results UK

Results UK's advocacy to and for Gavi

Overview

Intervention:
Advocacy for UK
global health
spending



Location: UK



Length of project:
18 months



Advocacy description

Aim:

To secure a financial investment from the UK Government for Gavi and advocate for CSO inclusion and initiatives at Gavi

**Key
Stakeholders:**

UK International Development Minister, civil servants at FCDO, UK Parliamentarians, UK CSOs, Global CSOs via the ACTION Global Health Partnership and the Gavi CSO constituency.

Impact measure 1 :

£1.25bn

*Pledge received in
2025*

Strategic priorities:

**Impact measure 2:
Quality of
Engagement with
FCDO & UK
Board member**

- Show how funding routine immunisation helps the UK Government deliver their own priorities
- Demonstrate support from Gavi supported countries
- Mobilise MPs so that the Government knows there is support from across political parties
- Public Advocacy – creating the political cover
- Co-ordinating the work of UK CSOs – playing to our individual strengths but with the same strategy
- CSO voice being a core part of the Investment Summit in Brussels
- Equity and zero dose children being prioritised by the board post replenishment

Results UK's cross cutting advocacy for the Gavi replenishment



good news on nutrition

briefing 2: integration

Successful programmes in Uganda and Nigeria demonstrate how integrated programmes can generate 'win-wins' across multiple sectors. The UK should increase spending on nutrition and promote nutrition integration, and encourage other actors to do the same. At the preschool level, the UK should promote multi-stakeholder partnerships for research into immunisation-nutrition integration, and ensure that research findings are utilised by UK-funded programmes and widely shared. At the school level, the UK should become a member of the School Meals Coalition, and recognise the importance and potential of integrated school nutrition and health programmes for development.

**bridging the gap:
integrated nutrition
and immunisation**



Results UK's advocacy to and for Gavi

Results successes

1

Collaboration

Working with CSO partners in implementing countries to demonstrate support for Gavi's work. This was critical to getting the UK pledge.

2

Long term engagement with MPs

Consistency of parliamentary support - not all of our events worked but we were persistent over a long period.

Main challenges

1

Spending cuts

Part way through this campaign the UK Government very suddenly announced that it was cutting spending on ODA to 0.3% of GNI.

2

The number of new MPs

We had a general election part way⁶ through this campaign and had the highest number of new MPs in recent history.

Recommendations to Gavi

1

The **voices of CSOs** (particularly in implementing countries) have to be **front and centre**: openness and transparency builds trust with both donors and CSOs

2

Leading with **integration** and **storytelling** not the brand. This is the most effective way to build political will.

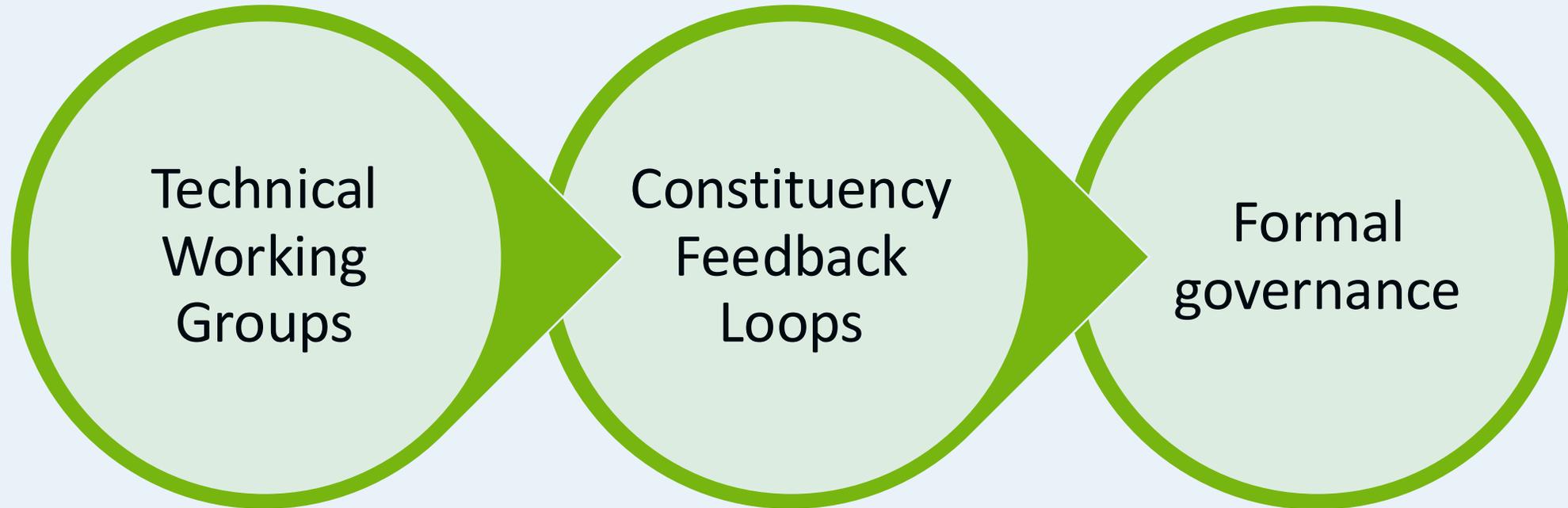
Advocacy strategies – particularly for resource mobilisation – can't continue to be done in the same way as in the past.

3

**Gavi Governance and
Opportunities for
Engagement**

**Gouvernance de Gavi et
opportunités
d'engagement**

How we connect CSO priorities to Gavi decisions



- Share subject expertise and implementation experience

- Gather and channel CSO feedback to shape our collective positions

- Represent CSO voice on Board and PPC

The Programme and Policy Committee (PPC)

- Reviews and recommends policies and programmes for Board approval
- Monitors country support performance
- Connects Gavi's policy discussions to what is happening in countries

Applications for the CSO Representative seat on the PPC for 2026 - 2027 are now open



GAVI CSO DESIGN AND STRENGTHENING SERVICES

**Presentation to CSO Webinar series--Influencing Policy and Equity:
How CSOs Strengthen Gavi's Work Across the Health System?**

Oct 16, 2025



Gavi CSO Constituency Design Strengthening process

Aim: Provide recommendations to reform and strengthen the Constituency's governance, structure, and engagement model

Focus on four key pillars:

**Governance Reform & Inclusive Representation:
Strengthening Country-Level CSO Coordination
Participatory & Iterative Engagement**

- **Cross-GHI Coordination & Synergy**



Key co-designer teams

The Gavi Co-design team

A selected group of selected immunization experts to provide:

Strategic Oversight: Provide strategic oversight and leadership for the reform of the Constituency in line with the priorities of Gavi 6.0 and of the Constituency.

Guidance and Partnership: Serve as thought partners, providing contextual insight and strategic direction and work in partnership with CORE Group and the Gavi Secretariat to guide and accompany the co-design process.

Review and Validation: Review, validate, and endorse scopes of work, approaches, methodologies, instruments, key deliverables, and final recommendations—in the formerly agreed timelines.

. CORE Group

Nearly 30 years of experience working with civil society in global health and humanitarian settings, Expertise in immunization, governance reform, communication, and capacity strengthening

Lead the Co-Design Process: Facilitate, lead, and coordinate participatory co-design workshops and consultations with the DT, Gavi Secretariat, and wider CSO stakeholders to develop governance and engagement models.

Conduct Research and Analysis: Carry out the desk review; stakeholder mapping to determine the list of KII and survey participants; and conduct KIIs, FGDs, surveys, and SWOT analysis triangulation to identify gaps, opportunities, and best practices.

Develop Recommendations: Draft evidence-based and inclusive recommendations for the reform of the Constituency's governance, structure, and engagement model aligned with Gavi 6.0 priorities.

Background

Gavi 6.0 and Global alignment initiatives: The need to strengthen the Constituency and Governance of CSOs:

Strengthening the CSO Constituency under Gavi 6.0 ensures civil society engagement is **representative, accountable, and sustainable with good governance**.

The Lusaka Agenda calls for **greater alignment and complementarity** among all partners — including CSOs, governments, donors, and multilateral agencies. Other Global Health Initiatives (GHIs) such as UHC2030, the Global Financing Facility (GFF), and the WHO Civil Society Commission promote unified and coordinated CSO engagement.

The **representation of CSOs across country, regional, and global platforms** creates a unique opportunity to bridge communities and decision-making spaces.

Ensures Gavi works with Civil Society and the Gavi CSO Constituency in a meaningful and representative manner, in **development and fragile/humanitarian contexts**



Engagement opportunities for CSOs

Process will be co-created with key actors across the Gavi Alliance and civil society to ensure: **Relevance, Responsiveness and Long-term impact** and is grounded in the principles of: **Participation, Evidence and Iteration**

YOU can be INVOLVED!!

Survey**

An online survey will be launched — please complete it once you receive the invitation.

- *Takes about 15 minutes.*

Share it with other CSO partners, especially those underrepresented.

Focus Group Discussions (FGDs)**

At least one FGD will be organized per region to ensure broad representation.

Please participate whenever invited.

Key Informant Interviews (KIIs)

Selected CSOs will receive invitations for KIIs — please stay alert for those messa



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CSO Dialogue

Dialogue avec
les OSC

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use code or use QR Code 5377 0380**



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ODODE-IDANRE.**



“A world in which civil society organisations are integral partners in a vibrant, strong social movement towards reaching countries’ immunisation goals.”